



# ECHAlliance Spanish Ecosystem Gathering

22nd November, 15:30 - 19:30 CET    Barcelona, Spain

# Welcome



**Gabriela Irrazabal**  
Digital Health Research Fellow  
RMIT University



**Ramon Maspons**  
Chief Innovation Officer  
Ministry of Health, Government of Catalonia  
& Chief Innovation Officer, AQUAS



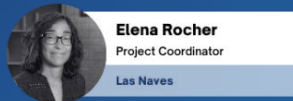
**Andy Bleaden**  
Communities Manager  
ECHAAlliance



**Pablo Gómez**  
President  
Cluster SIVI,  
Castilla y León Ecosystem



**Shane Fitch**  
CEO & Founder  
Lovexair Foundation



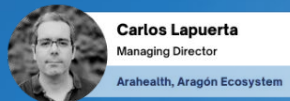
**Elena Rocher**  
Project Coordinator  
Las Navas



**Patricia Ripoll**  
President  
Fundación Visible



**Gisela Garcia-Alvarez**  
Managing Director  
Cluster Saúde de Galicia,  
Galician Ecosystem



**Carlos Lapuerta**  
Managing Director  
Arahealth, Aragón Ecosystem



**Alvaro Carpintero**  
Partner  
McKinsey & Company



**Nuria Pastor**  
Chief Executive Officer  
HumanITcare



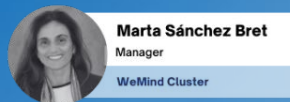
**Marja Huiskamp**  
Chief Communication Officer  
Barcelona Health Hub



**Jonathan Gómez-Raja**  
Chief Scientific Officer  
FundeSalud,  
Extremadura Ecosystem



**Idoia Muñoz**  
Managing Director  
Basque Health Cluster,  
Basque Country Ecosystem



**Marta Sánchez Bret**  
Manager  
WeMind Cluster



**Gemma Estrada Bertran**  
Head Digital Health & Technology  
Ferrer



**Iman Amar**  
Ecosystems and  
Membership Assistant  
ECHAAlliance



**Adriana Díaz**  
Communities Manager  
ECHAAlliance



**Roger Suarez**  
International Networks Manager  
ACCÍO



**Àuria Albacete**  
Senior Innovation Project Leader  
BIOCAT



**Jovan Pavićević**  
International Markets Director  
Better



**Inés Luján**  
Ecosystems and  
Membership Officer  
ECHAAlliance

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# ECHAlliance: who are we?



**Andy Bleaden**

**Communities Director**

**ECHAlliance**

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# ECHAlliance The Global Health Connector



is the Global Connector for Digital Health connecting 78 Countries and 4.4 billion people

As a member organisation we bring our global community together in a network of ecosystems that match need and solution, break down silos, transform healthcare and create economic opportunities. Join us as a member and promote your organisation, grow your networks, connect with innovators and collaborate globally.

75+

Ecosystems across the globe

22,000

Experts

13

Thematic Innovation Ecosystems

1,000+

Member Organisations



## CONNECT

Use the power of our global network to make the connections you need.



## CONVENE

Use our ability as a neutral party to bring together and reach the right audience.



## AMPLIFY

Harness the capacity of our global network to amplify your message.



## ACCELERATE

Engage across our network to speed up adoption and awareness.



JOIN US!



[ECHAlliance.com](https://echalliance.com)



[andy@echalliance.com](mailto:andy@echalliance.com)

[@ECHAlliance](https://twitter.com/ECHAlliance)

[#ConnectingTheDots](https://hashtagger.com/hashtag/ConnectingTheDots)



# ECHAlliance International Network of Digital Health Ecosystems



**Argentina**



**Australia**  
Melbourne



**Austria**



**Belgium**  
Brussels  
Flanders



**Bulgaria**



**Canada**  
Canada Age Well  
Quebec



**Chile**



**Czech Republic**



**Croatia**



**Denmark**  
Copenhagen  
Scandinavia Nordic  
Health 2030  
Southern Denmark



**England**  
London  
Manchester  
North West Coast  
Yorks/Humber  
South West Coast



**Estonia**



**Finland**  
Central Finland  
Helsinki  
Kuopio  
Oulu  
Ostrobothnia  
South Ostrobothnia



**France**  
Bretagne  
Hauts-de-France  
Lille  
Nice  
Normandy  
Nouvelle-Aquitaine  
Paris



**Germany**  
Nuremberg  
Rheinland  
Stuttgart &  
Neckar-Alb



**Greece**  
Athens



**Hungary**  
West Hungary



**India**



**Israel**



**Italy**  
Treviso



**Lithuania**



**Luxembourg**



**Malta**



**Mexico**



**Moldova**



**Netherlands**  
Health Valley  
Friesland



**Northern Ireland**



**Norway**  
Health Tech Cluster  
Smart Care Cluster



**Poland**



**Portugal**  
Digital Health Portugal  
Health Cluster Portugal  
SHAFE Portugal



**Republic of Ireland**



**Romania**  
North East  
Transylvania  
South West Oltenia



**Serbia**



**Scotland**  
Highlands & Islands  
Scottish Digital  
Health & Care



**Slovenia**



**Spain**  
Aragon  
Basque Country  
Castilla y León  
Catalonia  
Extremadura  
Galicia  
Com. Valenciana  
Madrid



**Sri Lanka**



**Sweden**  
Health & Welfare  
Technology  
North Sweden  
Life Science



**Turkey**



**Ukraine**



**Uruguay**



**USA**  
Central Florida  
Massachusetts



**Wales**



**Zimbabwe**

# Thematic Innovation Ecosystems (TIE)



We have developed a brand new set of ECHAlliance Group Thematic Innovation Ecosystems that target cross-border themes led by our ecosystems and members to match need and solution and foster collaboration.

-  Housing & Health
-  Medicines Optimisation
-  Mental Health
-  Telemedicine & Health Inequalities
-  Skills for Health
-  Contenance
-  Digital Health & Wellbeing
-  Green Health
-  Digital Health Data
-  Integrated Care
-  Women's Health
-  Healthy Ageing
-  Life Sciences
-  Health Procurement
-  Cancer

# Launch of the ECHAlliance Spanish Presidency Connector



**Adriana Díaz**

**Communities Manager**

**ECHAlliance**

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# Launch of the ECHAlliance Spanish Presidency Connector



Download it here



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# ECHAlliance Spanish Ecosystems

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# ECHAlliance Spanish Ecosystems: Round 1



**Ramon Maspons**

**Chief Health Innovation Strategist**

Ministry of Health, Government of Catalonia & Chief Innovation Officer, AQUAS



**Gisela Garcia-Alvarez**

**Managing Director**

Cluster Saúde de Galicia



**Jonathan Gómez-Raja**

**Chief Scientific Officer**

Fundesalud

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# Catalan EHealth Ecosystem



**Ramon Maspons**

**Chief Health Innovation Strategist**

**Ministry of Health, Government of  
Catalonia & Chief Innovation  
Officer, AQUAS**

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# Information Systems Master Plan



BIG DATA	AI
----------	----

The Plan proposes a technological architecture (called *Data Lake* ) that allows:

- Work directly on the base data repository (the transactional repository)
- Add semi-structured or unstructured information in multiple formats.
- Create conventional data warehouses ( *Data Warehouse* ), as well as different structures and analyzes (non-relational or not only relational).

AI use cases in SISCAT:

- Greater individual and population knowledge of people affected by the disease.
- Improvement of public health systems.
- Increasing the quality of clinical information and its processing.
- Healthcare help and decision-making support for doctors and nurses.
- Predictability of care demand.
- Citizen empowerment.

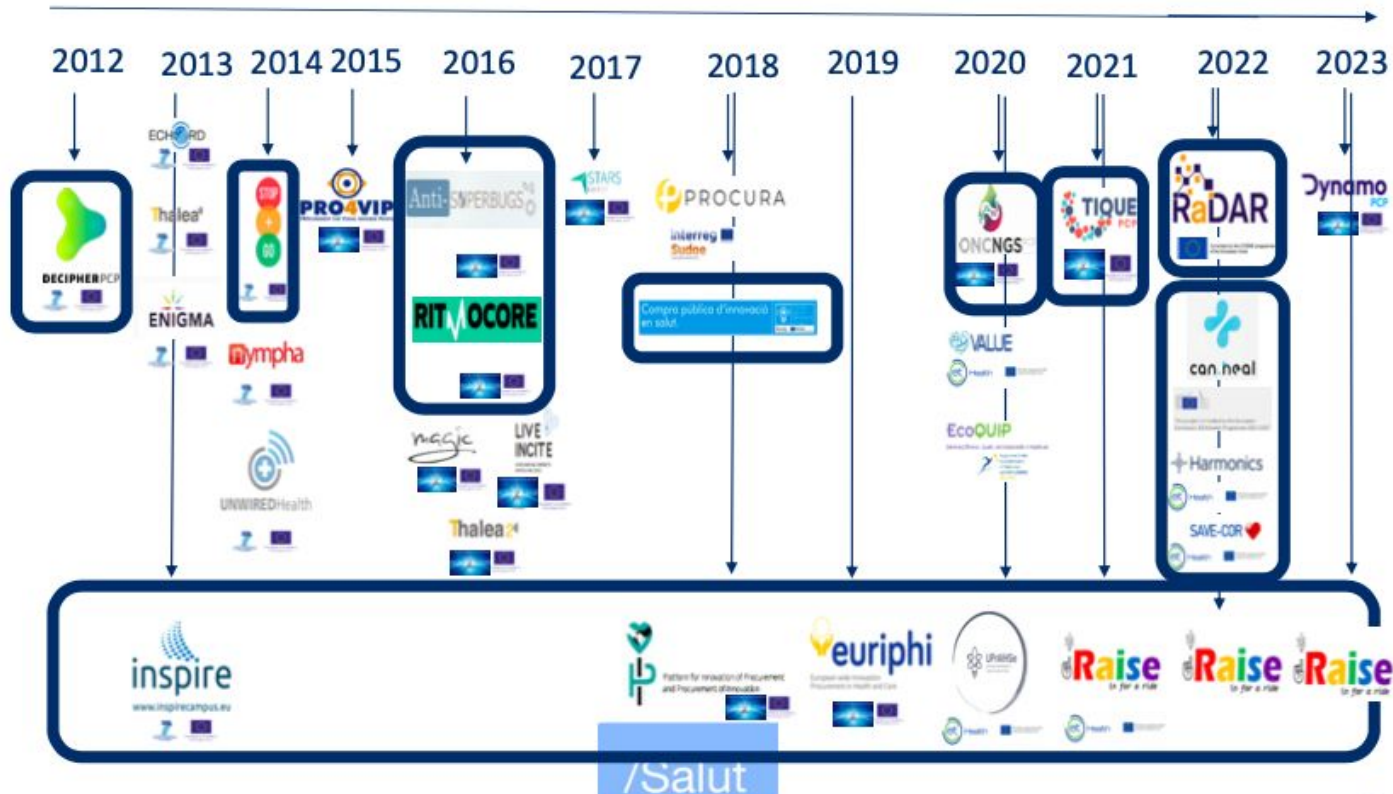
TELEHEALTH AND MOBILITY	IoT
-------------------------	-----

- Telemonitoring: remote control and monitoring of a patient's health.
- Teleassistance : remote care service for immediate support with people at risk, with mobility problems or without a carer.
- M-health: provision of services with mobile technology (apps and others).
- i-health: personalized, individual and intelligent health.
- Health 2.0: health uses of social networks (expert patients, patient communities and caregivers).

Use cases of the Internet of Things in SISCAT

- Monitoring and optimization of installations, equipment and work flows.
- Smart home environments that facilitate remote patient monitoring.
- Environmental indicators for prevention and response in cases of risk or emergency.

# AQuAS and the Catalan healthcare system journey towards the adoption of value-based innovations



## Other initiatives

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- **Road map to accelerate the adoption of innovation to the Catalan Health System –Operating Plan**
- Subcommittee on Innovation Adoption in Healthcare, coordinated by Biocat at the behest of the Catalan Ministry of Health
  
- Subcommittee on Value Based procurement coordinated by AQuAS at the behest of the Catalan Ministry of Health
  
- Subcommittee on Primary Care, coordinated by Biocat at the behest of the Catalan Ministry of Health
  
- Subcommittee on Preparedness , coordinated by Catalan Ministry of Health
  
- Subcommittee on Moonshot projects , coordinated by Catalan Ministry of Health
  
- **Transformative projects**
  - CriticCat -transforming management model for critical patients and ICU
  - Digital Pathology and AI
  - Personalized Medicine
  - Center for Artificial Intelligence in Medicines (CIAM)



AQuAS



**“Change Has Never Been This Fast. It Will Never  
Be This Slow Again”**

**ramon.maspons@gencat.cat**



AQuAS

# Galician Ecosystem



**Gisela Garcia-Alvarez**

**Managing Director**

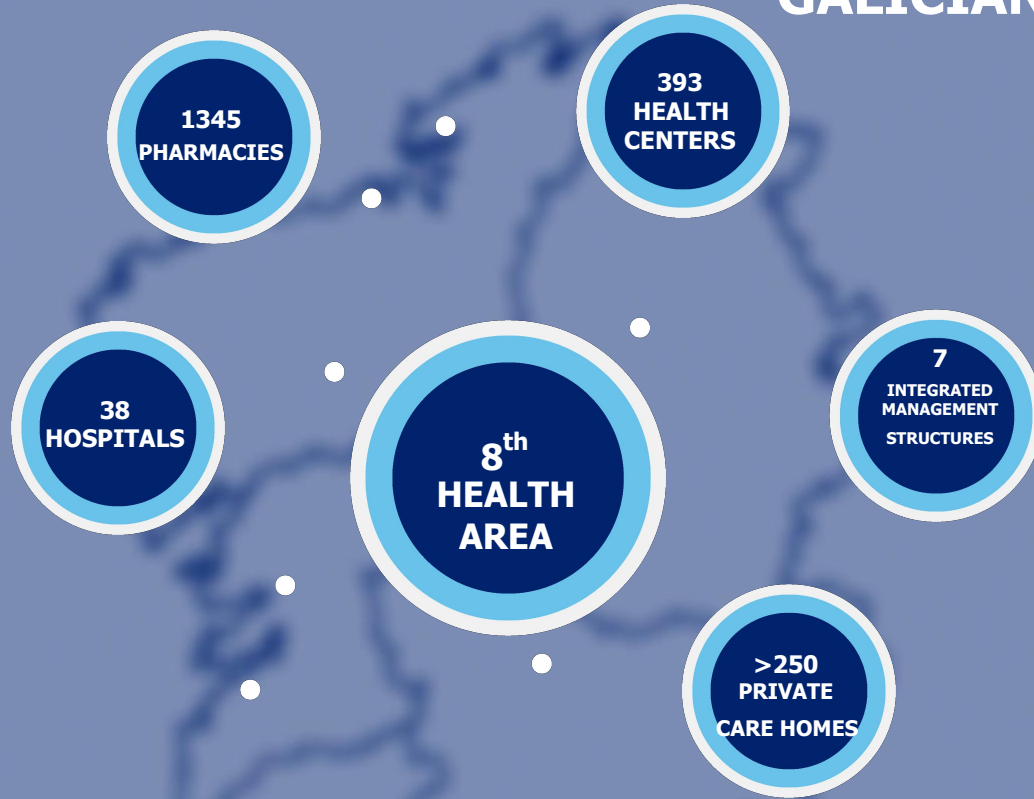
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# GALICIAN DIGITAL HEALTH ECOSYSTEM



GALICIAN  
HEALTH  
CLUSTER

Highly aged population (24.93% +65 years old) Great dispersion of population of the territory  
+200 Million will be invested in Digital Transformation



# Extremadura Health Ecosystem



**Jonathan Gómez-Raja**

**Chief Scientific Officer**

**Fundosalud**

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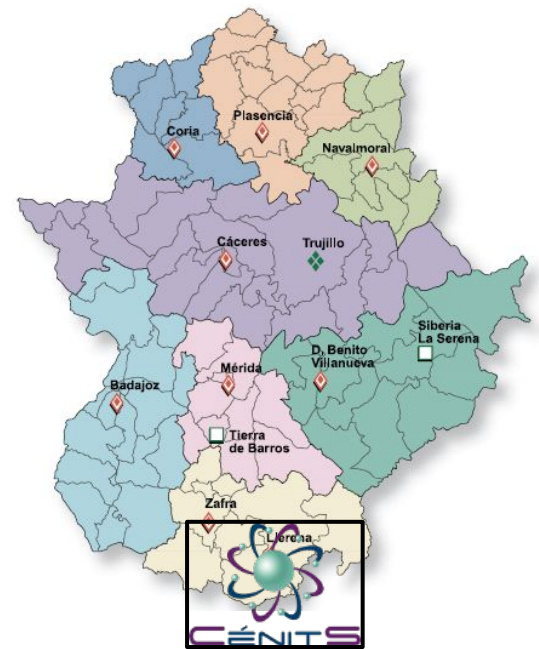
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# Extremadura Health Ecosystem



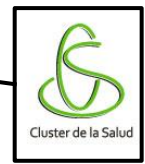
## Healthcare System

- 14 Hospitals (2.824 beds)
- 2 Mental Hospitals (816 beds)
- 113 Community Health Centers
- 420 Primary Care Centers
- 79 other centers (Detox centers, etc.)



## Social Care System

- Disability services (8903)
- Dementia services (840)
- Seniors services (5088)
- Severe Mental Disorders Services (823)
- Telemedicine (4000 devices)



# ECHAlliance Spanish Ecosystems: Round 2



**Pablo Gómez**

President

Cluster SIVI



**Carlos Lapuerta**

Managing Director

Arahealth



**Idoia Muñoz**

Managing Director

Basque Health Cluster

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# Castilla y León Health & Social Care Ecosystem



**Pablo Gómez**

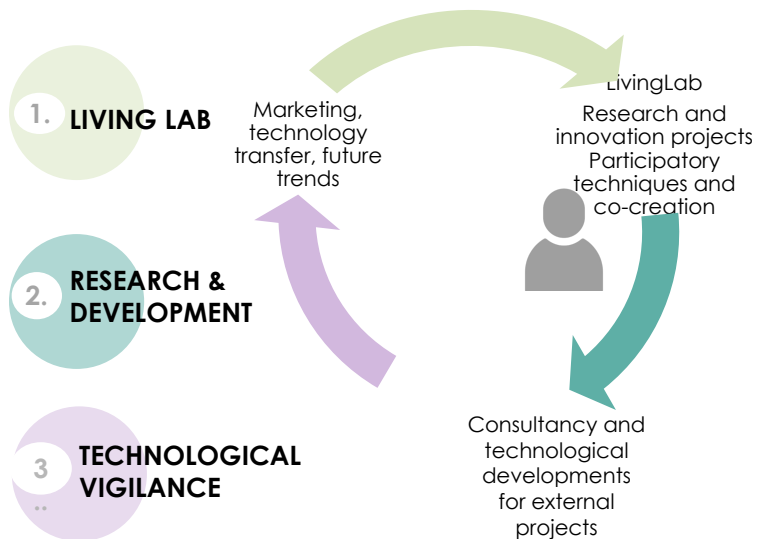
**President**

**Cluster SIVI**

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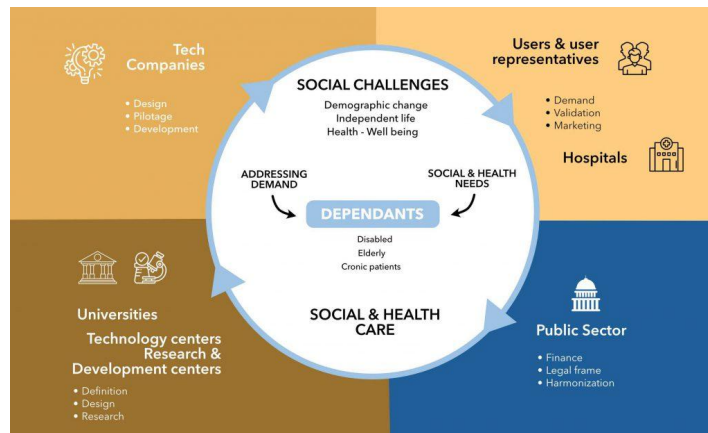
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# Castilla y León Health and Social Care Ecosystem



Innovate and develop technology that supports continuity of care with an applied, participatory and empowering approach.

- The ecosystem comprises 65 entities, covering the entire value chain of the care ecosystem for people, including **Civil Society, Technology and Research Centers, Private Companies and Public Administration.**
- The ecosystem is directly oriented to **social services** and the field of **dependency and care**
- The ecosystem aims to make available **new and better services supported by a digital transformation process that complements and facilitates professional care.**
- Fields of technological application and solutions: **Independent Life, Active and Healthy Ageing, Silver Economy, Mental health.**



## Public Administration

Provides regulatory support, detects demands, validates solutions



competitividad empresarial



## Technology Centres and Universities

Define solutions, design pilots



UNIVERSIDAD SALAMANCA



## Representatives of Users and Service Providers

Detect demands, catalyze needs, validate market response



## Technology-based companies

Define and develop solutions, pilot innovative, developments, commercialize solutions



# Aragón Health Ecosystem



**Carlos Lapuerta**

**Managing Director**

**Arahealth**

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## Aragón

70% spanish GVA inside a 300km radius circle

1.3 million people in Aragón, 673,010 live in Zaragoza (Aragón, 2022)

27,86 people per square kilometer (Aragón, 2022)

22,1% > 65 years old (Aragón, 2022)

⇒ *aging in sparsely populated rural areas*

Health sector: 8,61% of the regional GVA (Aragón, 2020)

70,43% public health expenditure (Spain, 2022)

## Arahealth

53 members (42 companies), 14 collaborators with complete value chains in some cases.

Our main services: R+D+i funding, international business, in addition to some training, talent management...

Relationship management: Very well connected with the regional public and private sectors + national networks.

⇒ *We are the entrance to the public and private sector in our region*

## + Aragonaise ecosystem

7 private hospitals, private sector above national average  
13 public hospital (or specialized centers)

IIS Aragón (clinic public research)

IACS (innovative solutions for public health system)

# Basque Health Ecosystem



**Idoia Muñoz**

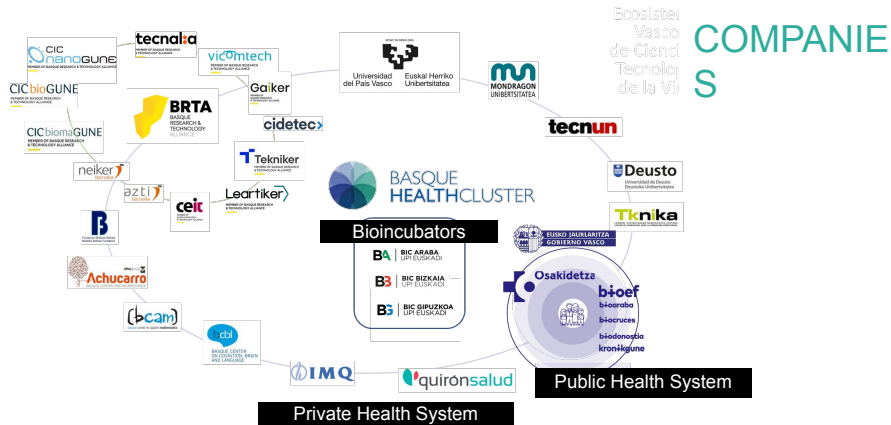
**Managing Director**

**Basque Health Cluster**

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# BASQUE HEALTH ECOSYSTEM



Bio-Health private sector 2,5% GDP 2,400 M €

Cluster private sector 1,8% GDP 1,650 M € ▲

117 AFFILIATES (OCT 2023)	21 PHARMA + DERMO	34 BIOTECH	38 MEDICAL DEVICES	29 DIGITAL-HEALTH	12 HEALTH CARE	32 OTHERS
	13 BIGs	81 SMEs		23 START-UPS		

- The strategic commitment of the Public Administration. The biosciences and health sector being one of the three RIS3 priorities.
- a solid public health system.
- 6 leading private hospitals with 45,000 employees.
- 4 Health Research institutes.
- More than 20 research centers with more than 2,500 people dedicated to R&D.
- An R&D expenditure focused on biotechnology that represents 10% of total national R&D expenditure.
- More than 240 companies.
- **Main hub in Advanced Therapies in Southern Europe.**



**OSASUN POLOA STRATEGY**  
FUTURE REFERENCE HEALTH HUB  
(Opening 2025)



# Break

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# ECHA Alliance Members working in Spain

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# ECHAlliance Member working in Spain: Round 1



**Jovan Pavićević**

International Markets Director

Better



**Àuria Albacete**

Senior Innovation Project Leader

BIOCAT



**Nuria Pastor**

Chief Executive Officer

HumanITcare



**Patricia Ripoll**

President

Fundación Visible

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# Better



**Jovan Pavićević**

**International Markets Director**

**Better**

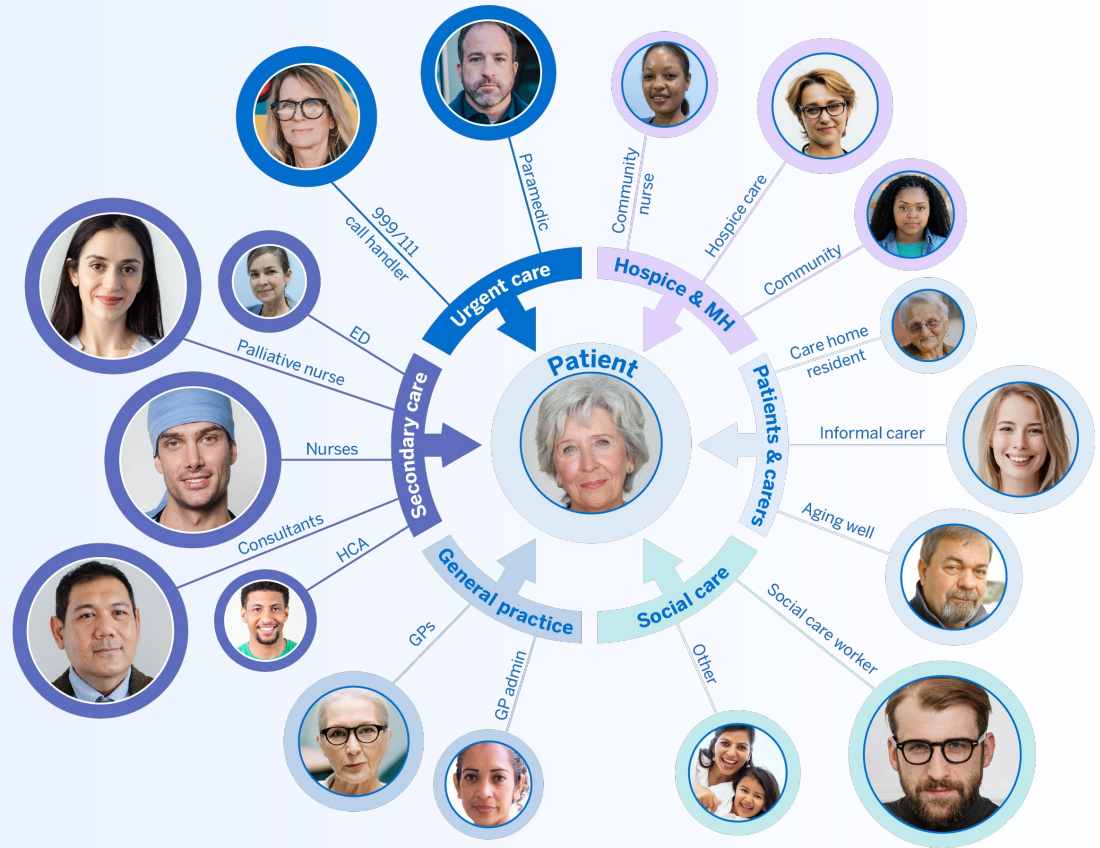
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# Healthcare architected around the patient

**Jovan Pavićević**  
International Markets Director, Better







**Áuria Albacete**

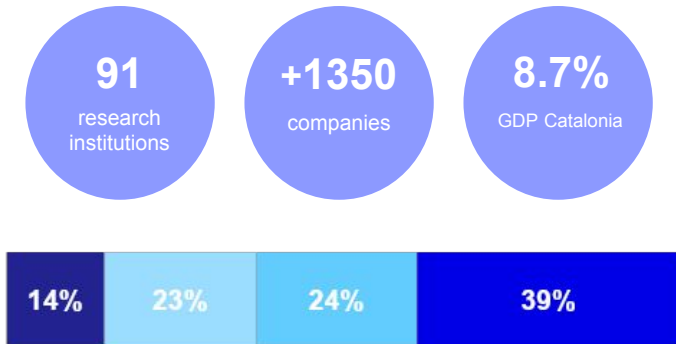
Senior Innovation Project Leader

BIOCAT

# The BioRegion of Catalonia

A Thriving Life Sciences and Healthcare Hub in Europe

- A robust and diverse ecosystem
- World-class science and technology
- Top-notch local and international talent
- High competitive cost and incentives
- On the global radar for life sciences FDI
- Quality of life: wellbeing of professionals



Pharma  
Medtech  
Digital health

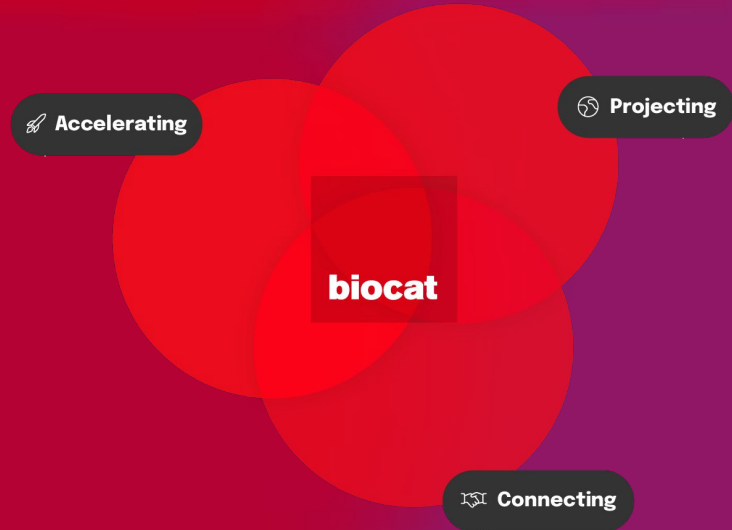


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# Biocat

Accelerate and promote the BioRegion of Catalonia

- Promoting, transforming and projecting the Catalan life sciences and health innovation ecosystem
- Established in 2006 to identify the needs of the BioRegion and implement a strategy and action plan to maximize the economic and social impact of the sector



[www.bioregioncatalonia.com](http://www.bioregioncatalonia.com) #BioRegionCatalonia

# HumanITcare



**Nuria Pastor**  
Chief Executive Officer  
HumanITcare

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# Covering the pathway of the users with



**Clinics and  
healthcare  
professionals**

**API AND  
DASHBOAR  
D**



**HOME  
CARE**  
**(SDK or  
App)**



# Fundación Visible



**Patricia Ripoll**

**President**

**Fundación Visible**

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WHAT IS NOT  
UNDERSTOOD,  
DOES NOT EXIST



## OUR VALUES

### IDENTIFY TO SHARE

We believe that you have to fight every day to identify everything that someone feels and affects their quality of life but is camouflaged by layers that may be more important, such as a disease, an environment... but that deep down are only increasing elements. And we identify them to share them, to make them ours, to make them everyone's.

### UNDERSTAND TO CHANGE

Because we know that there is only one possible way to do things: understand them. And if we understand them, we will change them, we will improve them, we will treat them... We believe that everything starts with understanding what it feels like when no one sees what is happening to you.

### EFFORT FROM THE PATIENT

We believe in striving to see the world from your eyes, from your needs and concerns; to understand and be close. A real effort, a transforming effort. **Because the invisible needs a special effort**, and we want/can commit to that effort

## MISSION

Lead the effort to create projects that help understand and communicate conditions that alter the *quality of life\** of people.

*\* Anything that negatively affects situations derived from illness, environment, family and society*

## VISION

Make accessible everything that we ignore that affects the quality of life of thousands of people in their day to day, to transform and redefine the way of dealing with it.

## OUR PILLARS



VISIBILIZE

That which affects us so that it is understood



INVESTIGATE

Support research to create evidence



EMPOWER

Educate and empower to be responsible and part of the change

# ECHAlliance Member working in Spain: Round 2



**Álvaro Carpintero**

Partner

McKinsey



**Roger Suarez**

International Networks Manager

ACCIÓ



**Shane Fitch**

CEO & Founder

Lovexair Foundation



**Gabriela Irrazabal**

Digital Health Research  
Fellow

RMIT University

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**Álvaro Carpintero**

**Partner**

**McKinsey**



# McKinsey's work in Digital Health

Leveraging our extensive offerings and expertise to drive impact for a diverse set of clients

## What do we bring?

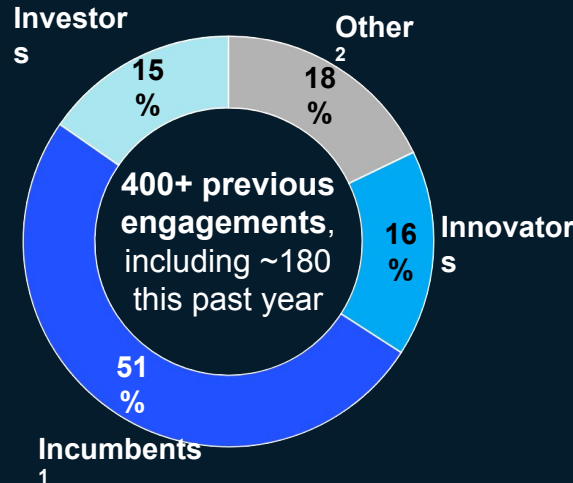
**30+** ready-to-deploy proprietary assets and tools

**2,000+** direct company connections across HealthTech ecosystem

**30+** global and regional events, including annual Digital Health Conference

**400+** knowledge nuggets and OTS resources, including company profiles, deep dives, and case studies

**100+** colleagues globally with deep expertise across digital health topics, products, and solutions



## In which fields do we aid growth?

**Products and markets** Software delivery excellence (incl. modularity); Evidence generation; Design of offering (via Veryday Design), US market entry / EU expansion strategy

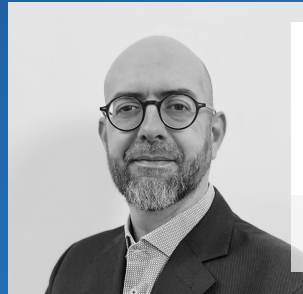
**Tech and data** Design and develop future-proof tech architecture; Deploy advanced analytics/AI / data; Cyber security

**Scaling the organization** Board effectiveness; CEO excellence and top-team effectiveness; Agile way of working at scale; Recruiting and team building; Internal operations

**Equity, financing & IPO preparation** Equity story (incl. strategy, business case); IPO preparation; Investor strategy; M&A strategy & scan; Merger Management

**Go-to-market** Digital marketing execution; B2B sales effectiveness / sales channel and partnerships; Pricing and bundling; Product launch support / product launch control tower

# ACCIÓ



**Roger Suarez**

International Networks Manager



ACCIÓ

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# Catalonia: an economy with strong, diverse life sciences and healthcare ecosystem








 over **1,300** companies  
 **€21.33 B** Turnover  
 **243,718** people are employed in the sector when **healthcare services** companies are included

### Globally recognized life sciences innovation hub

 The sector has **91 research institutions**  
 Barcelona ranks in top positions in **active clinical trials**. Most top pharmaceutical companies choose Barcelona to run their trials.

### Four fast-growing subsectors

 **Pharmaceutical**  
 **Biotechnology**  
 **Medtech**  
 **Digital Health**



Catalonia has strategic health clusters, associations and agencies  
 Among the **12 Catalan universities** with life and health sciences degrees, 3 (**UAB, UPF and UB**) are among the top 200 in the world

# Lovexair Foundation



**Shane Fitch**

**CEO & Founder**

**Lovexair Foundation**

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# Happi**air**



## ECOSYSTEM

Patient app+clinical platform+CRM  
Wearables & IoT  
Capacity-building+ Reskilling for HCPs  
Project management for respiratory communities & Patient organizations

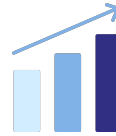


## HYBRID CARE

Active lifestyle programs For specific diseases  
Social engagement +Education+Coaching  
Self-care & Treatment control in remote settings  
Equitative access  
New trends & topics



**Lovexair**  
Foundation  
care for your lungs



## PROGRESS

Shared journey with HCP teams for timely interventions, PROs, PREMs  
Behaviour change  
Tiny habits, lifestyle change  
Adherence

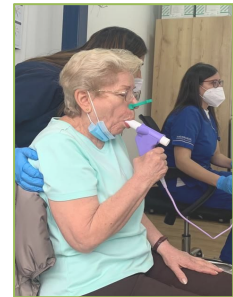


## RESEARCH

Analytics on progress, trends, feedback, surveys  
Protocol innovation with tech+clinical experts  
Prepared data for future AI application, ethics & quality control advisors  
Reports, publications



**Digital Health**  
Uptake





**Gabriela Irrazabal**

Digital Health Research Fellow

RMIT University

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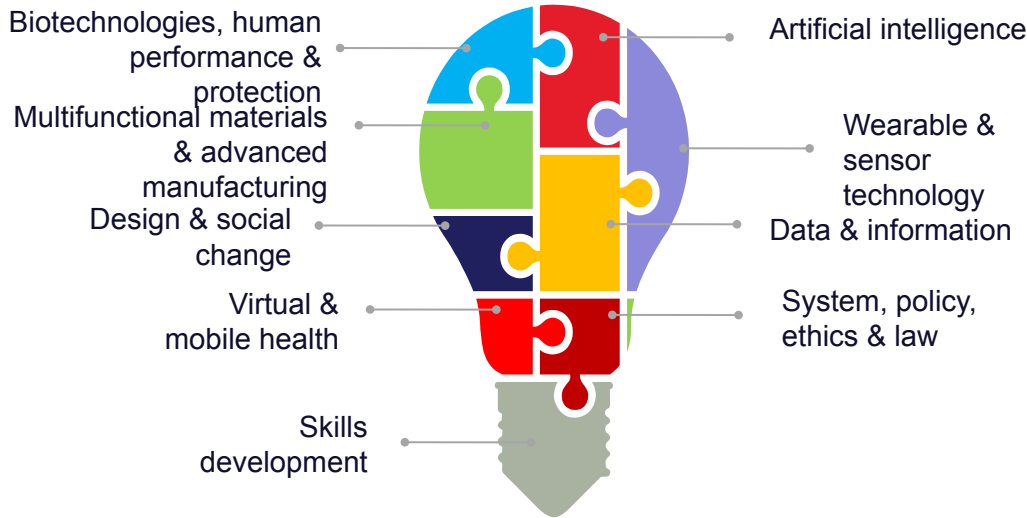
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# RMIT Digital Health Hub

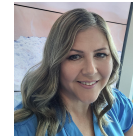


## A vision for building a collaborative ecosystem with industry.

The Digital Health Hub will help grow and nurture a unique, **collaborative multi-sectorial ecosystem** to engage and advocate for **Australian digital health innovation** both **nationally and internationally** to support health and care across the lifespan of the citizen.



**FDA definition of digital health:** ...includes categories such as mobile health (mHealth), health information technology (IT), wearable devices, telehealth and telemedicine, and personalized medicine... *including digital health technologies intended as medical products or in a medical product [diagnostics, devices, drugs and biologics]*



Kerry Butler-Henderson  
Director, Digital Health Hub  
Kerry.butler-Henderson@rmit.edu.au



Gabriela Irrazabal  
Research Fellow, Digital Health Hub Europe,  
gabriela.irrazabal@rmit.edu.au



<https://www.rmit.edu.au/partner/hubs/digital-health-hub>



<https://www.rmit.edu/research-projec>

# ECHAlliance Member working in Spain: Round 3



**Gemma Estrada Bertran**

Head Digital Health & Technology

Ferrer



**Marta Sánchez Bret**

Manager

WeMind Cluster



**Marja Huiskamp**

Chief Communication Officer

Barcelona Health Hub



**Elena Rocher**

Project Coordinator

Las Naves

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# Ferrer



**Gemma Estrada Bertran**

**Head Digital Health & Technology**

**Ferrer**

22nd November, 15:30 - 19:30 CET

Barcelona, Spain



5<sup>th</sup> anniversary

Building healthier societies through  
digital technologies.



# WeMind Cluster



**Marta Sanchez Bret**

**Manager**

**WeMind Cluster**

22nd November, 15:30 - 19:30 CET

Barcelona, Spain



Innovation and  
business  
development in  
mental health, ageing  
and neurosciences



A **holistic user-centred approach to health and social issues** throughout people's lifespan to promote and develop personal autonomy.

Boosting **competitiveness, talent and innovation by cultivating cooperation** among the ecosystem agents and integrating the different stakeholders within the value chain.

### Key facts in Catalonia



- **722** companies:
- **82%** are SMEs
- 50% set up between 2000-2020 and 50% before tge 21st century



- **9.244M€** Turnover
- The sector represents **3,79%** of the total Catalan GDP
- Segment with the highest %: Pharma and complementary industry (48%)



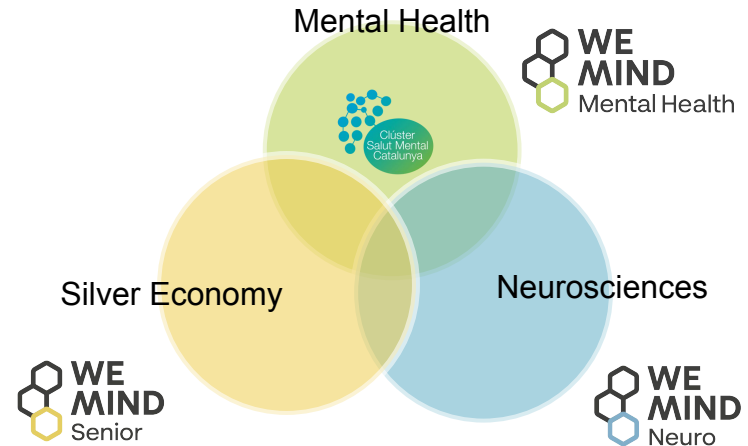
- The city of Barcelona is home to **287 companies (37%)** of the MH & autonomy sectors.

- Geographical Distribution:

- 79% province of Barcelona
- 6% Girona
- 5% Lleida
- 4% Tarragona
- **62.104** employees
- **70%** are service providers



### WeMind perimeter



# Barcelona Health Hub



**Marja Huiskamp**

Chief Communication Officer

Barcelona Health Hub

22nd November, 15:30 - 19:30 CET

Barcelona, Spain

**5**  
pavilions

**50+**  
resident companies

**500+**  
members

**500 people**  
**5000 m<sup>2</sup>**

**Barcelona Health Hub is  
a non-profit organization that  
advances innovation in digital health**



# Las Naves



**Elena Rocher**  
Project Coordinator  
Las Naves

22nd November, 15:30 - 19:30 CET

Barcelona, Spain

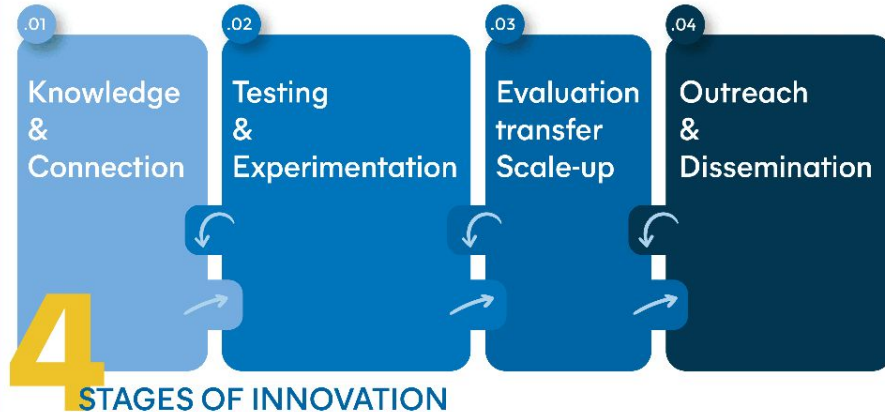


# HEALTH INNOVATION IMPROVING LIVES



## LAS NAVES INNOVATION MODEL

4 STAGES OF INNOVATION + 5 HELIXES OF INNOVATION



**WHAT?** AHA Challenges  
Childhood Obesity  
Energy Poverty + Health  
Innovative solutions  
Other...

**HOW?** 2017 ————— 2023

- 7 EU Projects
- 2 Regional Projects
- + OWN Funded projects

**1.480.983€**

**2.580** participants

**THE BEST IS YET TO COME...**

# Panel debate: how to go international?



**Jonathan Gomez Raja**

Chief Scientific Officer

FundeSalud



**Gisela Garcia-Alvarez**

Managing Director

Cluster Saúde Galicia

Moderated by:



**Adriana Diaz**

Communities Manager

ECHAlliance



**Àuria Albacete**

Senior Innovation Project  
Leader

BIOCAT



**Jovan Pavićević**

International Markets  
Director

Better

22nd November, 15:30 - 19:30 CET

Barcelona, Spain

# Wrap Up & Conclusions



**Andy Bleaden**

**Communities Director**

**ECHAlliance**

22nd November, 15:30 - 19:30 CET

Barcelona, Spain



# Where can we collaborate better?

22nd November, 15:30 - 19:30 CET    Barcelona, Spain



**MWC**<sup>™</sup>  
GSMA



#DHWS24

# DHWS24 @ MWC - 4YFN



FEBRUARY 28  
2024



BARCELONA  
SPAIN





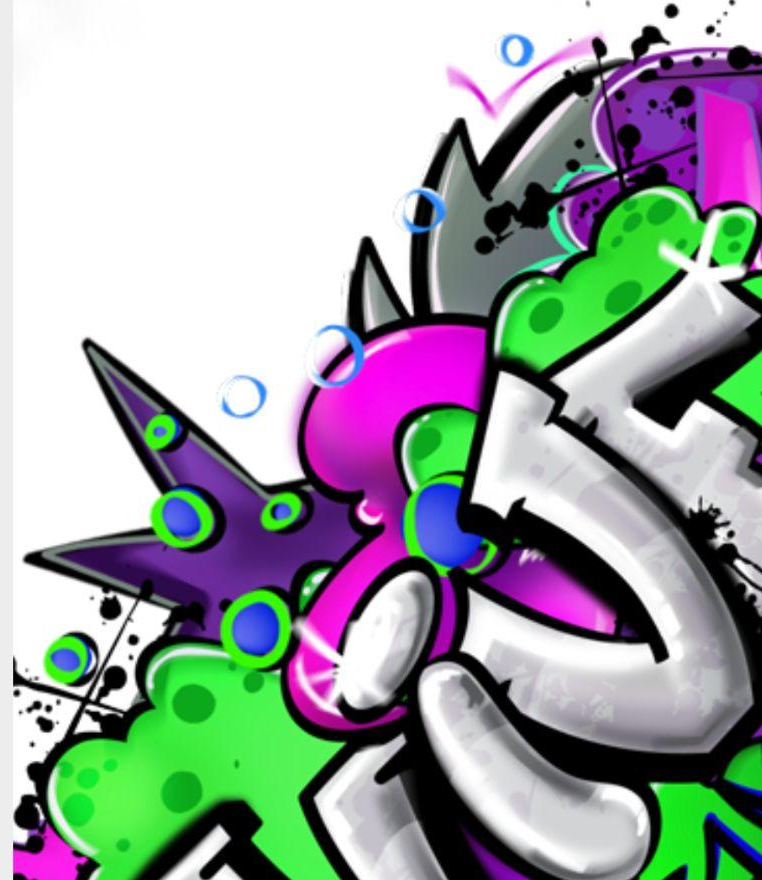
# The ECHAlliance Global Health Connector @ ViVE



FEBRUARY  
24 - 28 2024



LOS ANGELES  
USA



**ViVE**





DISCOUNT FOR ECHALLIANCE MEMBERS  
for more information contact [alejandra@echalliance.com](mailto:alejandra@echalliance.com)

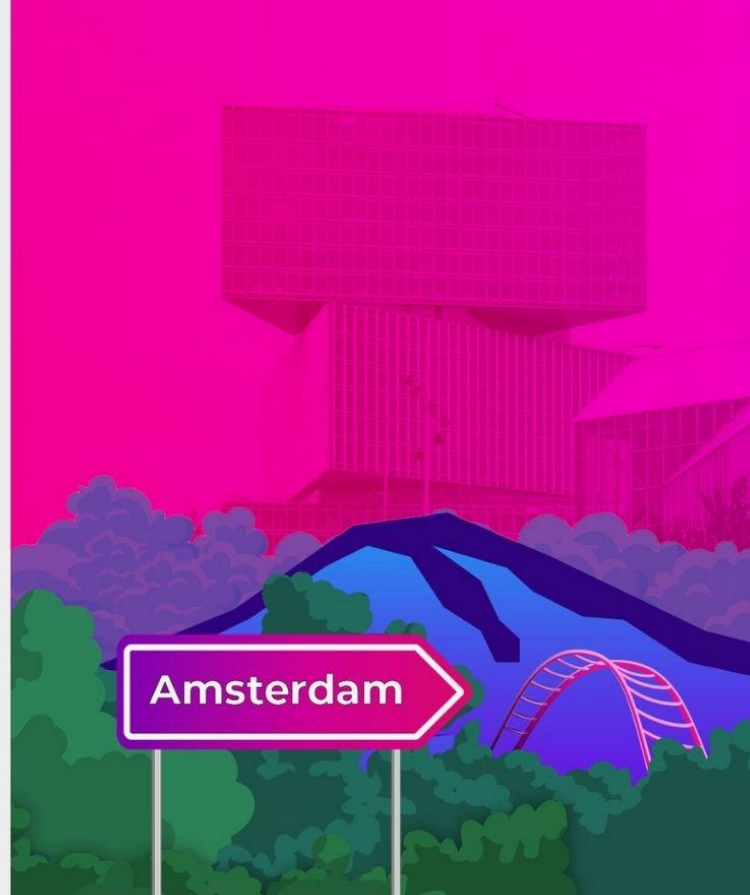
# The ECHAlliance Global Health Connector Event @ HLTH Europe



JUNE  
17 - 20 2024



AMSTERDAM  
THE NETHERLANDS



**hlth.**  
EUROPE





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# Thank you

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