McKinsey & Company

The benefits of digital health: Digital health value pools

Presentation

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Introduction



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Focus: Health tech

Host of the **Health Tech Network** (1800 Health Tech CEOs, 400 public, social and private sector organizations, 300 investors)

Co-publisher of the annual "e-Health Monitor Germany" book

Co-leads health & wellbeing program for McKinsey Germany



Health Tech Network

HealthTech Network (HTN)

Currently, >1,800 Health
Tech CEOs and Founders in
the network

- >25 regional chapters, covering Americas, Europe, Africa and Asia
- Possibility to do workshops with health tech CEOs
- Possibility to test interest for collaboration
- Find the right partner companies



Public, social and private sector organizations and investors:

Currently, 300 investors and ~400 public health organizations and corporates are part of the network to:

- Deep-dive into digital health areas of interest
- Network
- Identify potential collaboration partners
- Examples:















The strategic playing field for digital health today – where is the value?

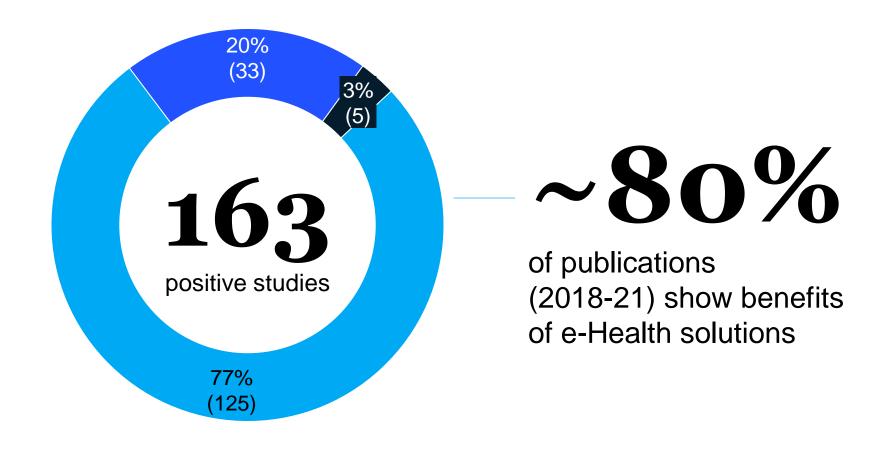
	Efficiency		Effectiveness and care	
Directly patient facing services (Digital health)	Patient self-service	Online interaction	Patient self-care	
	e-Booking	Tele-consultation	Medical chatbots	Patient support networks
		Chronic patient remote monitoring	Disease prevention tools	Digital diagnostic tools
		e-Triage	Chronic disease management tools (Mental health, Diabetes, Respiratory, Cardiovascular)	Virtual reality for pain treatment
	Workflow/automation Outcome transparency/ decision support		on support	
Non-patient facing back-ground services (e-Health)	Nurse mobile connectivity	Barcoding medication administration	Performance dashboards	Clinical decision support
	Vital parameter tracking (eICU)	Process/logistics automation through robotics	Patient flow management	Genetic testing and (digital) interpretation
	Clinician's virtual assistants (AI)	e-Referrals		Advanced payor analytics
	RFID-tracking	Intra-hospital staff communication		
Enablers	Unified electronic health record/ exchange	e-Prescribing		

What is the value of digital health from a medical perspective?

Improved patient outcomes

Time-saving

Cost efficiency



Looking at the value of digital health from a health system perspective

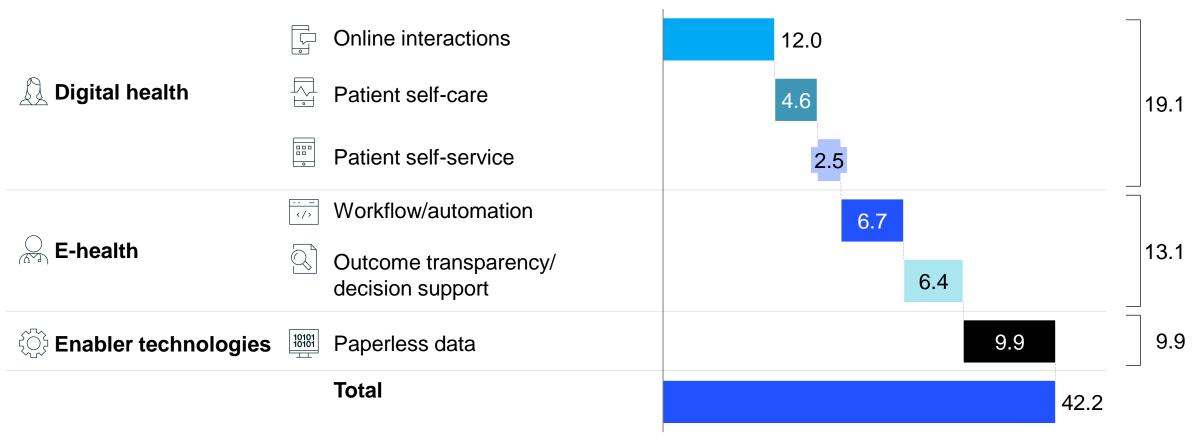
Reviewed 500+ papers to capture the "fact-base" behind digital health

- Mapped 85 use-cases to 25 digital health categories, mapped digital health categories to health system budgets
- Developed a quantitative value model also indicating the distribution of benefits between the main stakeholders

Tested and reviewed findings with health system stakeholders

German health system: Fully launching 25 digital solutions could enable realization of benefits of up to EUR 42 billion

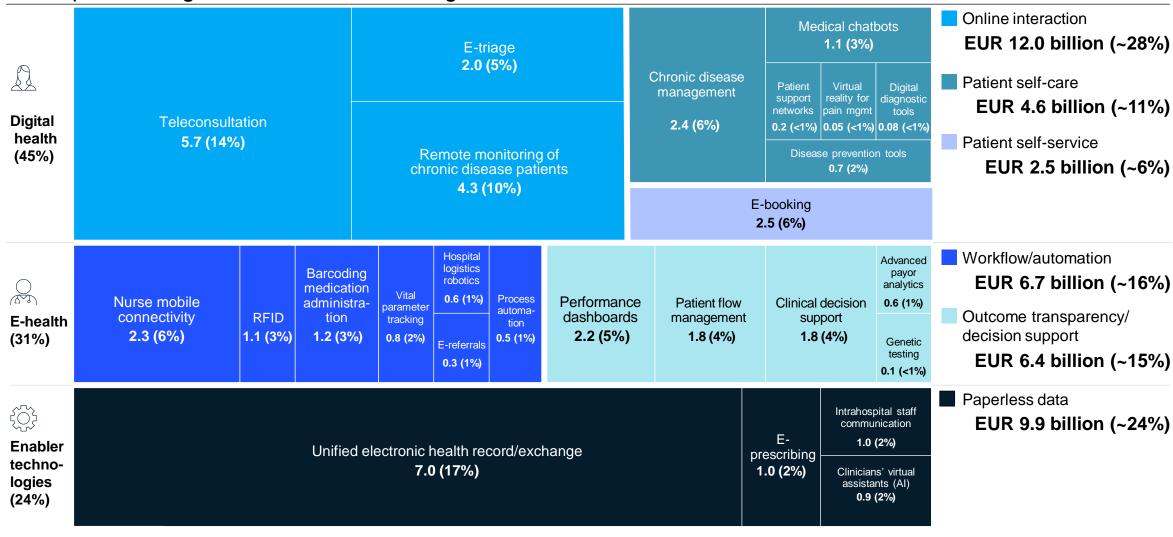
Benefits for each digital solution category, EUR billions



Note: slight deviations possible due to rounding

German health system: How is the value distributed by category?

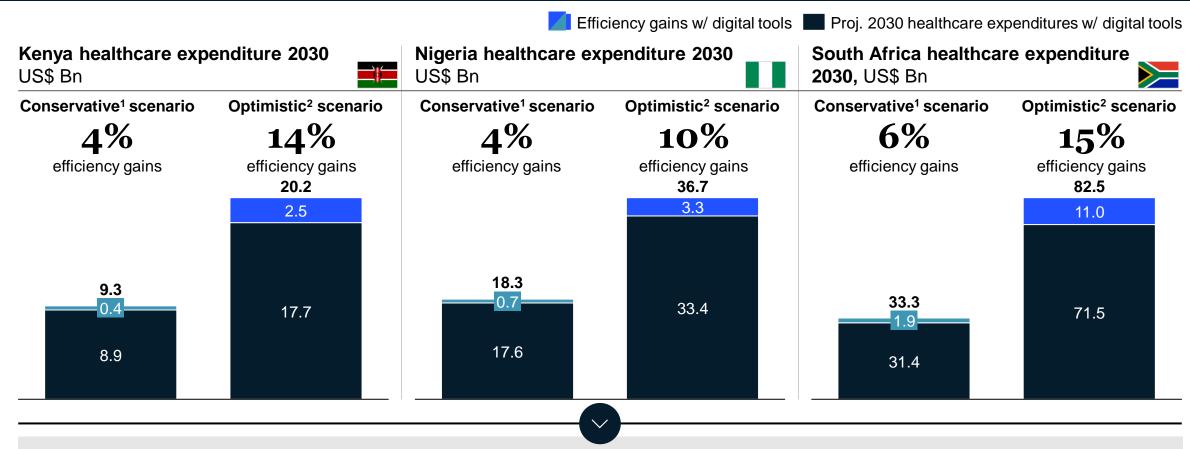
Value pools along 26 healthcare technologies, EUR billions



Note: slight deviations possible due to rounding

Source: McKinsey analysis McKinsey & Company

Africa view: Digital health tools could enable healthcare expenditure efficiency gains between 4-15% in Kenya, Nigeria and South Africa



Two key digital categories drive most of the healthcare expenditure efficiency gain potential in the three countries





^{1.} Conservative scenario assumes current trends in implementation & adoption of digital health tools, and lower-bound efficiency gains

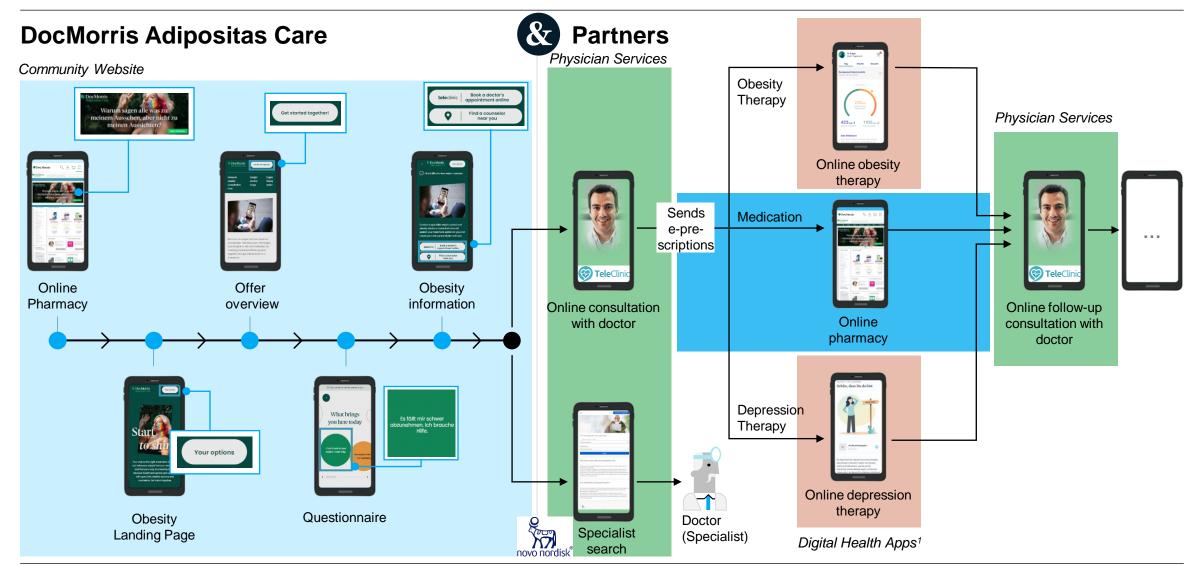
^{2.} Optimistic scenario assumes accelerated growth in implementation & adoption of digital health tools, and upper-bound efficiency gains Sources: see list of sources used in McKinsey analysis in appendix

Digital health solutions add most value as part of digitally-enabled care journeys or ecosystems

Illustrative selection of offerings to build an ecosystem

Illustrative possible set of solutions to build an ecosystem Disease management Primary Screening **Treatment** Staying Referand self-care healthy/ and diagpreven-Primary - Specialty OP rals wellness nostics Post-acute/rehab **Secondary prevention** tion Specialty IP Patient remote monitoring (with connected medical devices Digitally E-Prescri-Remote Teleconand/or wearables) enabled Booking bing triage sultation screening Disease prevention tools (including wearables and health Patient support networks and wellness coach) Al enabled chatbot Diagnostic e-Referat home ral Disease management tools on-demand (including Treatment optimisation / adherence monitoring, digital therapy) Provider EHR/EMR; patient-facing EMR Genomics based precision-medicine offering Advanced Analytics/population health eHealth-centric solutions (non patient-centric), such as nursing mobile connectivity, clinical decision support, eICU tools, RFID-tracking, logistics automation/robotics, Clinical trial service Online pharmacy or e-commerce market place Health insights business

Case example: Zur Rose Adipositas Care ecosystem Psychological and physiological support offered across care settings



Case example: Digitally-enabled care pathway for Covid-patients



COVID-19 patients contact the call centre operated by a nurse and complete a questionnaire regarding current symptoms and medical history. Patients obtain a personalized link for downloading the Huma-Medopad mobile application via email.



Patients
download and
register on the
Huma-Medopad
app and key
in the severity of
their symptoms
and
vital parameters
(temperature,
breathing rate,
heart rate, SpO₂)
thrice daily.



Patients
receive a
pulse
oximeter
delivered to
their homes
by a
member of
the local
health
authority.



Patient data
are monitored
by
a supervising
physician.
Physician
decides if
home visitation
by Coronataxi,
medication or
hospitalization
is necessary.



Coronataxi: car driven
by a member of the
local health authority
to bring nurse to
patients' homes.
Coronataxi nurse visits
patients at their homes
to conduct physical
examination, draw
blood and provide
medical care. Nurse
consults supervising
physician as needed.



Physician decides and coordinates hospitalization of patient as needed.

Figure 1. Workflow of the Coronataxi digital early warning system. CDEW, Coronataxi digital early warning system; SpO₂, peripheral oxygen saturation.

Impact: Digitally-enabled care pathway Covid-patients

Results:

Mortality rate was 3- to 4-fold lower [...] in the CDEW cohort (459 patients) compared with the cohort without CDEW in the same test area and other regions (Mannheim, Karlsruhe town, Karlsruhe district, and Germany), (mortality rate: 0.65% [95% confidence interval {CI}, .13%–1.90%] versus 2.16%, 2.32%, 2.48%, 2.82% and 2.76%, respectively, P < .05 for all

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THANK YOU!



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